


EPCIS IMPLEMENTATION BENCHMARKING SURVEY





Table of Contents

- Introduction and Methodology**2
- Results By Company Type**3
 - Manufacturers
 - Distributors
 - Third-Party Logistics Providers
- Detailed Data Tables**9
 - Manufacturers
 - Distributors
 - Third-Party Logistics Providers



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Two Labs, founded in 2003 and headquartered in Columbus, Ohio, has offices and operations across the US and UK, and is a leading pharmaceutical services company that partners with pharma/biotech companies. At Two Labs, we understand no two product paths are alike. We deliver integrated and customized commercial solutions, helping to chart the path from clinical to commercial for a new product launch and provide strategies for continued market viability for drugs on the market. Our suite of DSCSA and Trade Management services specifically offer manufacturers compliance security, operations improvement and increased productivity. Two Labs has a proven track record of successful launches (250+ and counting) across all major therapeutic areas with unmatched client satisfaction.

Introduction

On November 27, 2023, the Drug Supply Chain Security Act requires healthcare supply chain trading partners to exchange transaction data that includes product identifiers for the package(s) transacted in a secure, electronic, interoperable manner in accordance with standards published in FDA guidance. Those standards shall comply with a form and format developed by a widely recognized international standards development organization¹. Currently, the only widely recognized standard of an international standards development organization that allows trading partners to exchange transaction data is GS1's Electronic Product Code Information Services (EPCIS).

While the DSCSA requires transaction data with product identifiers to be provided with physical product on November 27, 2023, many industry stakeholders have realized that they must prepare well in advance of this date to ensure:

- Business-to-business AS2 connections are made;
- Master data are transmitted;
- Data are properly formatted and received;
- Processes are established for when errors occur; and,
- Existing inventory has corresponding data when shipped after November 27.

Accordingly, industry and service providers approached the HDA Research Foundation to benchmark the progress of EPCIS adoption and trading partner plans for sending data. Through this survey, the Foundation seeks to inform industry trading partners on the status of successful connections — defined as a connection that is fully integrated and working in a production environment — and the key obstacles that manufacturers, distributors and third-party logistics providers (3PLs) face in establishing those connections. The Foundation aims to conduct this survey biannually, but future surveys are subject to funding availability.

Methodology

The Foundation's research partner, Industry Insights — a leading, independent research firm — hosted the survey from April 20 to June 4, 2021. The survey was distributed via email, with 70 companies responding: 52 manufacturers, 21 distributors, and five 3PLs. (In some instances, companies fulfill multiple supply chain responsibilities; as an example, a distributor might operate its own 3PL.)

All data collected by Industry Insights are entered into a proprietary system, where they are blinded by the organization's analysts to maintain confidentiality. Data were compiled and thoroughly reviewed to help ensure consistency and coherence.

¹ In 2014, FDA recognized that EPCIS was a compliant electronic-based method for the interoperable exchange of transaction data. *Draft Guidance for Industry, DSCSA Standards for the Interoperable Exchange of Information for Tracing of Certain Human, Finished, Prescription Drugs: How to Exchange Product Tracing Information* 79 FR 70878 (November 28, 2014), <https://www.fda.gov/media/90548/download>.

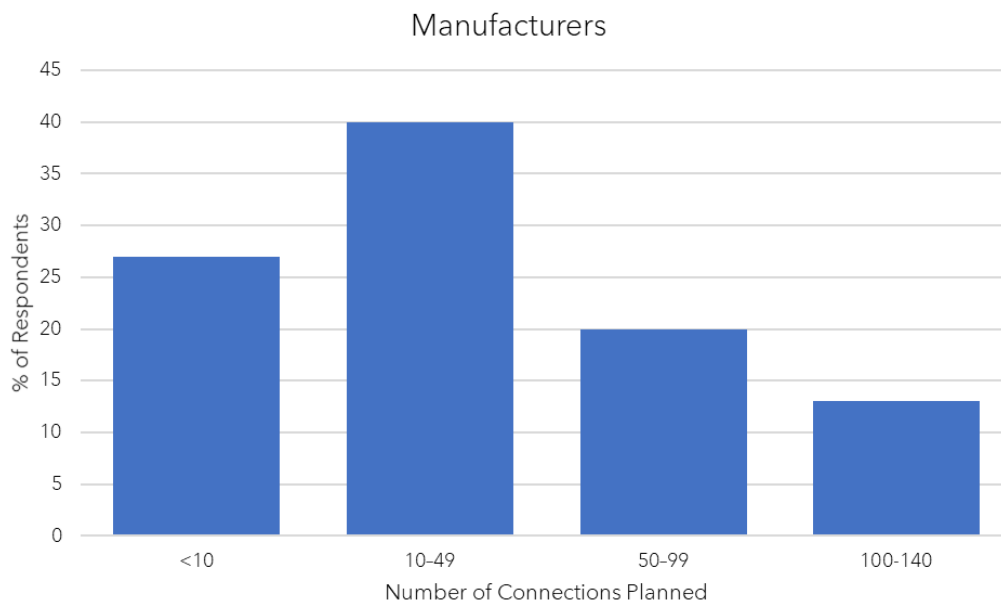


Results by Company Type

Manufacturers

A majority (84 percent) of surveyed manufacturers already have transitioned to EPCIS 1.2, the minimum version of the standard required for secure, electronic, interoperable exchange of data. While those manufacturers have implemented this current version of the standard, this does not necessarily mean data are being exchanged, and the transition to EPCIS 1.2 should only be viewed as a necessary, preparatory step.

Figure 1: Manufacturer Connections with Distributors



Nearly two-thirds (62 percent) of manufacturers are planning to connect directly with distributors, while 38 percent are planning to use a 3PL to manage connections downstream. A majority of manufacturers do not have connections with dispensers. Only 16 percent currently are directly connected to dispensers. One-quarter plan to use a third party to connect with dispensers.

Nearly half (49 percent) of manufacturers report they are not currently in the process of connecting with distributors. Thirty-five percent of manufacturers are in the process of connecting with between one and nine distributors, while 16 percent are in the process of connecting with more than 10. More than half (57 percent) of manufacturers have no successful connections in a production environment today. One-third (32 percent) have between one and nine successful connections in a production environment today. Just 10 percent have between 10 and 40 successful connections in a production environment today.

Twenty-seven percent of manufacturers plan to have fewer than 10 connections with distributors once fully implemented. Forty percent plan to have between 10 and 50 connections. Twenty percent plan to have between 50 and 99 connections. Thirteen percent plan to have between 100 and 140 connections in total once fully implemented.

Most manufacturers (59 percent) are not sending data to distributors. Nearly one-third (29 percent) are sending data to between one and six distributors. Ten percent are sending data to between 20 and 40 distributors.

Key Obstacles to Implementation

Manufacturer respondents were asked to identify key obstacles to implementing EPCIS. The top obstacle respondents identified was a delay due to either past or potential future enforcement discretion (43 percent). Thirty-nine percent cited “other,” indicating:

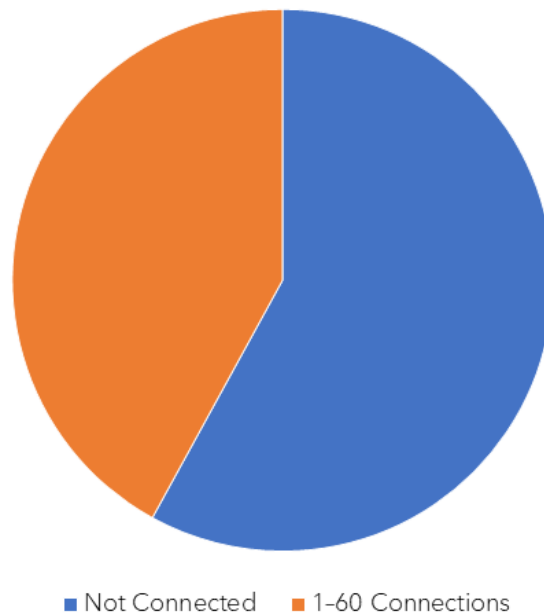
- The industry is moving slowly to implement EPCIS;
- The company lacks the resources to adopt the standard;
- A lack of standards or lack of adherence to standards (GLN, EPCIS, etc.)²;
- A need for internal IT upgrades first (line, packaging, aggregation and vendor upgrades); and,
- The company needs to focus on internal error resolution first.

Other obstacles cited were a lack of trading partner understanding or commitment (35 percent), lack of guidance (31 percent), adequacy of employee resources or availability (29 percent) and the ability to dedicate IT staff to testing and implementation (22 percent).

Distributors

Figure 2: Distributor Connections with Manufacturers

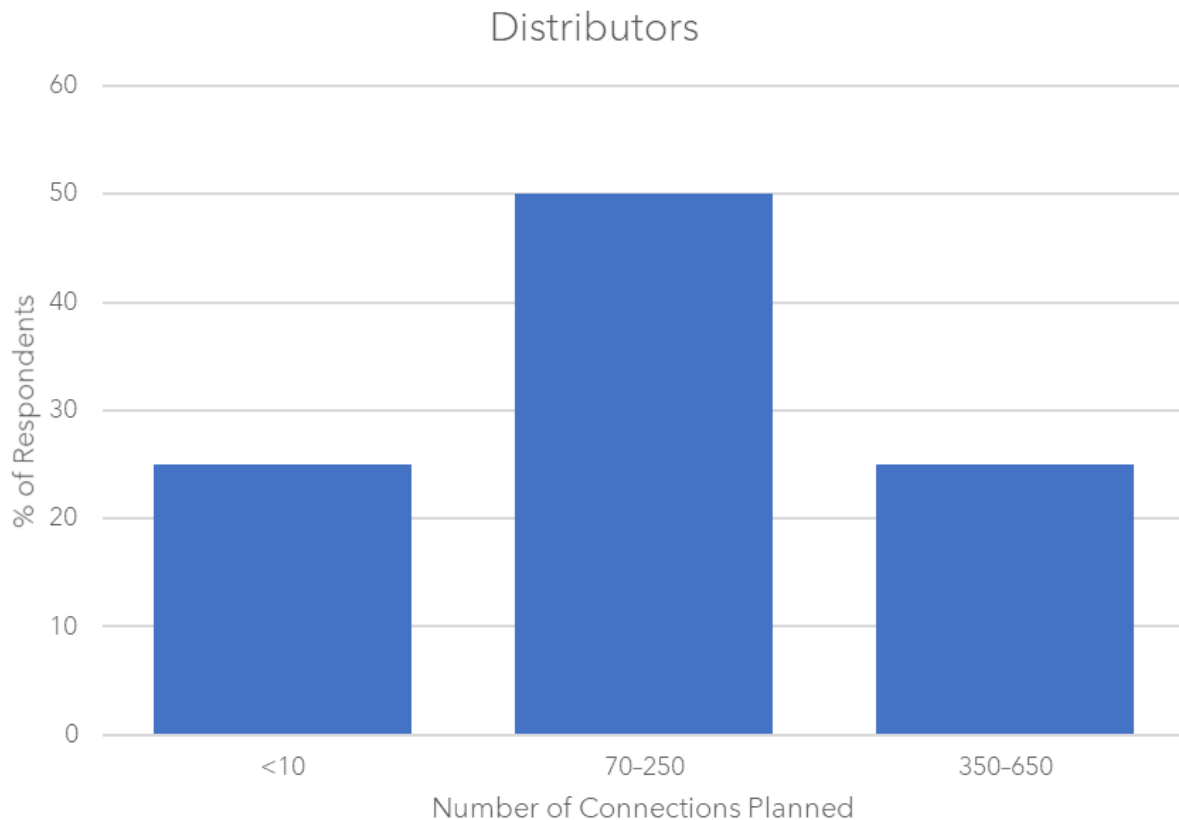
Connections to Manufacturers in Production



Most distributors (58 percent) are not connected to manufacturers in production. Forty-two percent have between 1 and 60 connections in a production environment. Once fully implemented, one-quarter of distributors anticipate having fewer than 10 connections. Half of distributors expect to have somewhere between 70 and 250 connections, and a quarter plan to have between 350 and 650 connections.

² Alignment on, and adherence to a common standard is a prerequisite to achieving interoperability. Recognizing this, DSCSA requires provision of transaction data in accordance with the standards of an international standards development organization. For exchanging transaction data and master data, industry has aligned on the use of GS1 standards. EPCIS is the only standard of an international standards development organization capable of passing product identifiers in transaction data, which the DSCSA requires in 2023. The Global Location Number (GLN), Global Company Prefix (GCP) and Global Trade Item Number (GTIN) are considered master data elements required for EPCIS implementation. For more details on the GS1 suite of standards for DSCSA visit GS1 US [here](#).

Figure 3: Distributors' Planned Connections with Dispensers



Only half of distributors are in the process of connecting to manufacturers in a production environment, with between one and 35 connections. Currently, no connections with dispensers exist today, whether in process or in a production environment. Note that there may be other test environments where connections exist. Once fully implemented, 45 percent of distributors do not plan to have direct connections to dispensers, while one-quarter will have somewhere between 10 and 400 connections. Respondents noted that many dispenser customers are planning to use a portal provided by the wholesale distributor, which explains the relatively low number of direct distributor-to-dispenser connections. Rather, distributors reported that transaction data will be exchanged interoperably with dispensers and posted to a portal that the wholesale distributor maintains on behalf of the dispenser and accessed by the dispenser.

In open-ended comments, respondents noted that COVID-19 has slowed adoption of EPCIS. Additionally, some companies noted that it is difficult to determine how many of their dispenser partners will want direct connections for EPCIS, rather than portal connections. Those numbers could vary widely if they are based, for example, on how many Advance Ship Notice connections they have today.

The top obstacle that distributors reported (75 percent) was a “lack of trading partner commitment.” Other concerns included the ability to dedicate an IT team to testing and implementation (35 percent), and employee resources, lack of guidance and past or future enforcement discretion (25 percent).

Third-Party Logistics Providers

A typical 3PL currently is working to connect an average 67 manufacturer clients. On average, a 3PL has 10 successful connections today and is in the process of connecting with five customers. Key obstacles cited included delays due to past or potential future enforcement discretion and lack of trading partner understanding or commitment, limited guidance or not having a dedicated IT team.

In comments, 3PLs cited the readiness of their clients to proceed as a hurdle, as well as wholesale distributors often not articulating clear deadlines to trading partners for taking necessary steps — which they believe is slowing integration.

Conclusion

Overall, the industry is in an initial stage of achieving EPCIS interoperable connections and data exchange with each other in a production environment. While many manufacturers have prepared internally to send data downstream with the transition to EPCIS 1.2, very few are sending data in production today. Additionally, since nearly 40 percent of manufacturers are relying on 3PLs, sharing information on the timing of connections and data send with distributors will be critical, as this additional connection adds a layer of complexity to the process.

Only half of distributors are setting up connections today, and it will be important that the rest of the sector also begins to make those connections to be able to meet the goal of interoperability by 2023. Industry stakeholders will have a significant amount of work to do over the next seven quarters to meet this deadline, and addressing obstacles identified, such as “lack of trading partner commitment” and “adherence to standards” will be essential.



Data Tables



Figure 4: Manufacturer Data

| | Manufacturer | Company Focus | |
|---|--------------|---------------|---------|
| | | Brand | Generic |
| Is your company... | | | |
| (N) | 52 | 33 | 19 |
| a Manufacturer | 100.0% | 100.0% | 100.0% |
| a 3PL | 3.9% | 0.0% | 10.5% |
| a Distributor | 7.7% | 3.0% | 15.8% |
| Is your company using EPCIS v1.2 or higher? | | | |
| (N) | 51 | 33 | 18 |
| Yes | 84.3% | 78.8% | 94.4% |
| No | 15.7% | 21.2% | 5.6% |
| Are your company sales... | | | |
| (N) | 50 | 31 | 19 |
| Over \$1B | 70.0% | 77.4% | 57.9% |
| Under \$1B | 30.0% | 22.6% | 42.1% |
| Is your company primarily... | | | |
| (N) | 52 | 33 | 19 |
| Brand | 63.5% | 100.0% | 0.0% |
| Generic | 36.5% | 0.0% | 100.0% |
| Do you have direct connections with distributors? | | | |
| (N) | 50 | 31 | 19 |
| Yes | 62.0% | 64.5% | 57.9% |
| No, I am using a 3PL | 38.0% | 35.5% | 42.1% |
| Do you have connections with dispensers? | | | |
| (N) | 51 | 32 | 19 |
| Yes, via a direct connection | 15.7% | 18.8% | 10.5% |
| Yes, via a third party (e.g., 3PL or solution provider) | 19.6% | 15.6% | 26.3% |
| No, I do not maintain connections with dispensers | 64.7% | 65.6% | 63.2% |

| | Manufacturer | Company Focus | |
|--|--------------|---------------|---------|
| | | Brand | Generic |
| How many distributors are you currently in the process of connecting with in a production environment? | | | |
| (N) | 49 | 31 | 18 |
| Average | 10 | 7 | 15 |
| Median | 1 | 1 | 1 |
| 75th Percentile | 4 | 3 | 6 |
| 25th Percentile | 0 | 0 | 0 |
| How many successful connections do you have with distributors in a production environment? | | | |
| (N) | 49 | 31 | 18 |
| Average | 4 | 2 | 6 |
| Median | 0 | 0 | 1 |
| 75th Percentile | 5 | 3 | 6 |
| 25th Percentile | 0 | 0 | 0 |
| How many connections with distributors do you plan to have once fully implemented? | | | |
| (N) | 45 | 28 | 17 |
| Average | 39 | 30 | 54 |
| Median | 30 | 23 | 50 |
| 75th Percentile | 50 | 37 | 80 |
| 25th Percentile | 8 | 8 | 25 |
| How many distributors are you currently sending data? | | | |
| (N) | 48 | 30 | 18 |
| Average | 4 | 2 | 6 |
| Median | 0 | 0 | 1 |
| 75th Percentile | 2 | 2 | 3 |
| 25th Percentile | 0 | 0 | 0 |

| | Manufacturer | Company Focus | |
|---|--------------|---------------|---------|
| | | Brand | Generic |
| What obstacles are you facing with build, integration or adoption of EPCIS? | | | |
| (N) | 49 | 30 | 19 |
| Adequacy of financial resources | 18.4% | 6.7% | 36.8% |
| Adequacy of employee resources/availability | 28.6% | 23.3% | 36.8% |
| Availability of consultants/service provider/solutions provider | 16.3% | 10.0% | 26.3% |
| Adequacy of employee knowledge | 12.2% | 6.7% | 21.1% |
| Ability to dedicate our IT to testing and implementation | 22.5% | 20.0% | 26.3% |
| Lack of trading partner understanding and/or commitment | 34.7% | 30.0% | 42.1% |
| Delaying due to past and/or potential future enforcement discretion | 42.9% | 33.3% | 57.9% |
| Lack of guidance | 30.6% | 33.3% | 26.3% |
| Other | 38.8% | 46.7% | 26.3% |

Figure 5: Distributor Data

| | Distributor |
|--|-------------|
| Is your company... | |
| (N) | 21 |
| a Manufacturer | 19.1% |
| a 3PL | 19.1% |
| a Distributor | 100.0% |
| Is your company using EPCIS v1.2 or higher? | |
| (N) | 21 |
| Yes | 47.6% |
| No | 52.4% |
| Are your company sales... | |
| (N) | 20 |
| Over \$1B | 35.0% |
| Under \$1B | 65.0% |
| How many suppliers do you have successful connections with, in a production environment? | |
| (N) | 19 |
| Average | 11 |
| Median | 0 |
| 75th Percentile | 15 |
| 25th Percentile | 0 |
| How many suppliers do you plan to have connections with once fully implemented? | |
| (N) | 20 |
| Average | 202 |
| Median | 192 |
| 75th Percentile | 275 |
| 25th Percentile | 54 |
| How many suppliers are you currently in the process of connecting with in a production environment? | |
| (N) | 20 |
| Average | 5 |
| Median | 1 |
| 75th Percentile | 5 |
| 25th Percentile | 0 |

| | Distributor |
|---|-------------|
| How many dispenser customers are you currently in the process of connecting with? | |
| (N) | 20 |
| Average | 0 |
| Median | 0 |
| 75th Percentile | 0 |
| 25th Percentile | 0 |
| How many dispenser customers do you have successful connections with in a production environment? | |
| (N) | 19 |
| Average | 0 |
| Median | 0 |
| 75th Percentile | 0 |
| 25th Percentile | 0 |
| How many dispenser customers do you plan to have connections with once fully implemented? | |
| (N) | 14 |
| Average | 62 |
| Median | 0 |
| 75th Percentile | 21 |
| 25th Percentile | 0 |
| Of the manufacturers that you have successfully connected with, how many are having difficulties with the EPCIS event data? | |
| (N) | 15 |
| Average | 3 |
| Median | 0 |
| 75th Percentile | 5 |
| 25th Percentile | 0 |

| | Distributor |
|--|-------------|
| What obstacles are you facing with build, integration, or adoption of EPCIS? | |
| (N) | 20 |
| Adequacy of financial resources | 15.0% |
| Adequacy of employee resources/availability | 25.0% |
| Availability of consultants/service provider/solutions provider | 15.0% |
| Adequacy of employee knowledge | 15.0% |
| Ability to dedicate our IT to testing and implementation | 35.0% |
| Lack of trading partner understanding and/or commitment | 75.0% |
| Delaying due to past and/or potential future enforcement discretion | 25.0% |
| Lack of guidance | 25.0% |
| Other | 25.0% |

Figure 6: 3PL Data

| | 3PL |
|--|------------|
| Is your company... | |
| (N) | 5 |
| a Manufacturer | 40.0% |
| a 3PL | 100.0% |
| a Distributor | 80.0% |
| Is your company using EPCIS v1.2 or higher? | |
| (N) | 5 |
| Yes | 60.0% |
| No | 40.0% |
| How many manufacturer suppliers do you have? | |
| (N) | * |
| Average | * |
| Median | * |
| 75th Percentile | * |
| 25th Percentile | * |
| How many successful connections do you have with distributors on behalf of your manufacturer customers in a production environment? | |
| (N) | 5 |
| Average | 10 |
| Median | 1 |
| 75th Percentile | * |
| 25th Percentile | * |
| How many connections with distributors do you plan to have once fully implemented? | |
| (N) | 5 |
| Average | 67 |
| Median | 30 |
| 75th Percentile | * |
| 25th Percentile | * |

| | 3PL |
|--|-------|
| How many distributors are you currently in the process of connecting with? | |
| (N) | 5 |
| Average | 5 |
| Median | 1 |
| 75th Percentile | * |
| 25th Percentile | * |
| Do you have connections with dispensers? | |
| (N) | 5 |
| Yes, via a direct connection | 40.0% |
| Yes, via a third party | 20.0% |
| No, I do not maintain connections with dispensers | 40.0% |
| What obstacles are you facing with build, integration, or adoption of EPCIS? | |
| (N) | 5 |
| Adequacy of financial resources | 0.0% |
| Adequacy of employee resources/availability | 0.0% |
| Availability of consultants/service provider/solutions provider | 0.0% |
| Adequacy of employee knowledge | 0.0% |
| Ability to dedicate our IT to testing and implementation | 20.0% |
| Lack of trading partner understanding and/or commitment | 20.0% |
| Delaying due to past and/or potential future enforcement discretion | 40.0% |
| Lack of guidance | 20.0% |
| Other | 60.0% |

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